

| | 2023 | 2023 | 2024 | 2024 | 2025 | 2025 | 2025 | |
|-------------------------------------|---------------------|-----------------------|---------------------|---------------|---------------|---------------------------------|-----------------|---------------|
| | 5. Council Approved | Actuals | 5. Council Approved | % | Price | Index Source | Budget | \$ Change |
| | | | | of Budget | Index | | Estimate | |
| Revenue & Expenses | | | | | | | | |
| 1 Revenue | | | | | | | | |
| 1A User Fees | (443,168) | (428,701.12) | (482,472) | 9.45% | 2.00% | Fees Review | -492121 | -9649 |
| 1B Penalties & Interest Taxation | (172,948) | (189,667.44) | (200,000) | 3.92% | 0.00% | Historical | -200000 | 0 |
| 1I Investment Interest | (301,000) | (335,957.05) | (302,200) | 5.92% | -15.00% | Interest Rate Trend | -256870 | 45330 |
| 1M Machine Time Revenue | (293,718) | (345,683.00) | (293,718) | 5.75% | 0.00% | Rate Review | -293718 | 0 |
| 1O Other Revenue | (43,600) | (142,519.31) | (54,700) | 1.07% | 0.00% | Historical | -54700 | 0 |
| 1L Licences and Permits | (196,000) | (132,821.50) | (206,000) | 4.04% | 5.00% | Trend | -216300 | -10300 |
| 1C Grants | (1,095,350) | (1,148,625.35) | (1,079,347) | 21.15% | 0.00% | Approvals | -1079347 | 0 |
| Total 1 Revenue | (2,545,784) | (2,723,974.77) | (2,618,437) | 51.30% | -0.97% | | -2593056 | 25381 |
| 2 Expenses | | | | | | | | |
| 2A Salary, Wages & Benefits | 3,319,597 | 3,941,685.07 | 3,523,871 | 27.55% | 1.50% | Cola CPI Estimate | 3576729 | 52858 |
| 2I Interest and Bank Charges | 7,500 | 8,550.62 | 7,000 | 0.05% | 2.00% | Historical | 7140 | 140 |
| 2P Policing - OPP | 1,428,181 | 1,388,515.34 | 1,396,334 | 10.92% | 0.00% | Agreement | 1396334 | 0 |
| 2L Conservation Levies | 99,499 | 102,701.71 | 92,627 | 0.72% | 2.00% | Trend CPI | 94480 | 1853 |
| 2F Facilities/Corridor Agreements | 93,500 | 40,533.18 | 102,225 | 0.80% | 2.00% | Agreements | 104270 | 2045 |
| 2R Repairs and Maintenance Vehicles | 196,500 | 479,256.42 | 178,200 | 1.39% | 5.00% | Trend CPI | 187110 | 8910 |
| 2G Vehicle Fuel & Oil | 175,721 | 239,122.82 | 230,000 | 1.80% | 2.00% | Trend CPI - Deloitte | 234600 | 4600 |
| 2K Sand & Salt | 336,500 | 340,507.17 | 396,000 | 3.10% | 5.00% | Contract | 415800 | 19800 |
| 2J Calcium | 160,000 | 207,192.99 | 170,000 | 1.33% | 5.00% | Contract | 178500 | 8500 |
| 2H Gravel & Stone | 302,500 | 288,209.54 | 313,000 | 2.45% | 5.00% | Contract | 328650 | 15650 |
| 2D Materials & Supplies | 428,876 | 545,724.94 | 490,352 | 3.83% | 2.00% | Trend - CPI | 500159 | 9807 |
| 2U Utilities | 133,900 | 143,016.99 | 146,400 | 1.14% | 3.50% | OEB Inflation Factor | 151524 | 5124 |
| 2E Insurance | 350,397 | 379,494.22 | 417,180 | 3.26% | 6.00% | Broker | 442211 | 25031 |
| 2M Machine Time Costs | 276,895 | 345,683.00 | 276,895 | 2.16% | 0.00% | Rate Review | 276895 | 0 |
| 2S Contracted Services | 455,870 | 472,092.48 | 491,575 | 3.84% | 2.00% | Trend CPI | 501407 | 9832 |
| 2P Professional Fees | 101,800 | 36,987.73 | 48,000 | 0.38% | 2.00% | Trend CPI | 48960 | 960 |
| 2O Payments to Others | 30,300 | 25,079.96 | 51,100 | 0.40% | 2.00% | Rate Review | 52122 | 1022 |
| Total 2 Expenses | 7,897,536 | 8,984,354.18 | 8,330,759 | 65.13% | 1.99% | | 8496889 | 166130 |
| 3 Capital | | | | | | | | |
| 1C Grants | (1,255,602) | (1,464,326.64) | (867,662) | 17.00% | | | | |
| 1R Contribution from Reserves | (1,408,909) | (1,534,905.92) | (1,587,766) | 31.11% | | | | |
| 1Z Funding from Debt | (144,227) | (114,226.75) | (30,000) | 0.59% | | | | |
| 2T Transfers to Reserves | 250,222 | 457,222.44 | 113,161 | 0.88% | | | | |
| 2C Transfer to Capital | 2,025,625 | 1,189,703.88 | 2,279,236 | 17.82% | | | | |
| 2S Contracted Services | 2,284,200 | 2,147,278.32 | 1,917,000 | 14.99% | | | | |
| 2Z Debt Payments | 151,109 | 151,109.08 | 151,109 | 1.18% | | | | |
| Total 3 Capital | 1,902,418 | 831,854.41 | 1,975,078 | 25.69% | 5.84% | AMP - 1.5% Previous Levy | 2090389 | 115311 |
| Total Revenues | (5,354,522) | (5,837,434) | (5,103,865) | | | | | |
| Total Expenses | 12,608,692 | 12,929,668 | 12,791,265 | | | | | |
| Total Revenue & Expenses | 7,254,170 | 7,092,233.82 | 7,687,400 | 100% | 3.99% | | 7994222 | 306822 |